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DRAWING ON MORE THAN 2,000 YEARS OF CHRISTIAN SOCIAL THOUGHT, WE WORK TO ENRICH AND CHALLENGE PUBLIC DEBATE THROUGH RESEARCH, EVENTS, AND PUBLICATIONS, FOR THE COMMON GOOD.

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Full and Part-time
Employees

4.3

\$Million
Budget

2,000

Organizations
Subscribed

4,500

Published
Articles

Dear supporters,

Anthologies, like the document you're holding, are often spent reflecting on what's passed. We list off our achievements, consider our failures, recount the deepening of our relationships, grieve old relationships we've lost while celebrating new relationships we've made. In many ways, looking back is a way to consider and make sense of where we are now. And, as we consider this, we are almost immediately drawn toward; thinking of the future.

When I consider our past year, I can think of a host of great successes. Our organization—our staff, our budget, even our space!—have grown tremendously. Through this, we've extended the depth, reach, and influence of our research, publications, and networks. In all of these areas, we have grown bolder and are now speaking to audiences that, in years past, we did not have the opportunity to engage. You'll see evidence of this in these pages.

We've also faced challenges. These have come because of genuine efforts at innovation and experimentation. And we've learned that boldness always comes with built-in risks. There are projects and initiatives that didn't come off in the way we'd hoped or were curtailed by forces outside our control. But, with both the good and the bad, we've seen that the need for Cardus remains. Reflecting on the state of our public debate, on the host of social challenges before us—social isolation, concord between workers and management, a diverse education system, poverty, an increasing marginalization of religious voices in the public square—the voice of a think tank that can both look the bad full in the face and still offer hopeful alternatives is needed more than ever.

We can do so because the practice of remembering, reflecting, and moving forward in hope is integral to who we are. An organization that looks to renew North American social architecture has to have a solid point which holds the past, the present, and the future together. Cardus is a think tank that works to renew social architecture based on 2,000 years of remembrance, reflection, and hopeful living within the grand narrative of creation, fall, redemption. So where are we now, and what time is it? As we reflect on our institutional year gone by, we see our narrative unfolding within this much bigger Story, and are challenged and encouraged by the work that lies on the horizon.

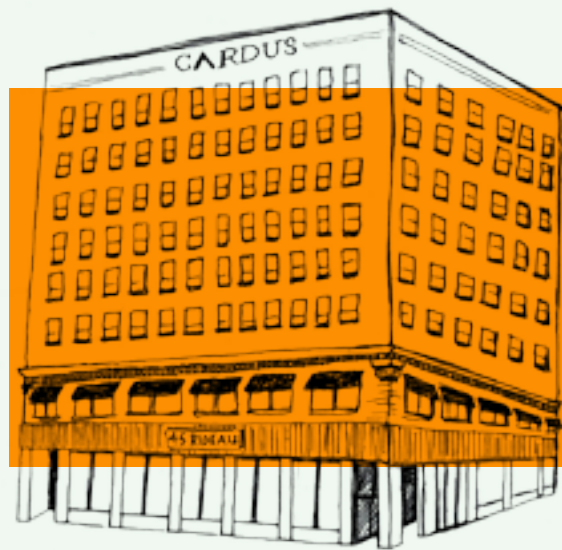
This year we've tried to share as much about what we hope will come as what has come. We hope this animates you as it does our staff, and we look forward to seeing where the years ahead lead together.

Sincerely,

Michael Van Pelt

PRESIDENT

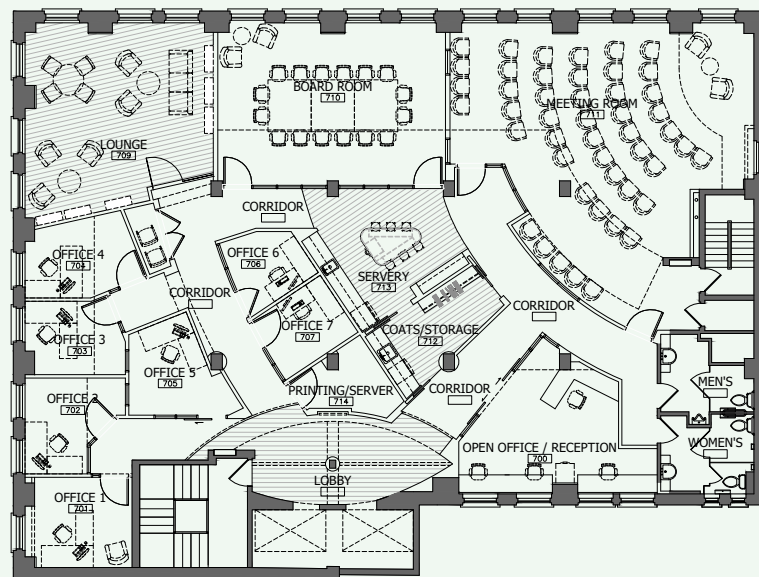




OTTAWA OFFICE

45 RIDEAU ST, 7TH FLOOR

An **Ottawa presence** is an essential step to showcase **Cardus as a leading voice** in today's cultural space, serving as our base for regular and visible comment on major issues, and increased strategic emphasis on the leveraging of events by other organizations.



ABOUT THE SPACE:

Location matters. 45 Rideau St., a five-minute door-to-door walk from Parliament Hill, is at the very heart of influence in our nation's capital. Overlooking the Ottawa River, the historic Chateau Laurier, and War Memorial, our offices would be a regular stop for policy makers and institutional leaders.



HAMILTON OFFICE

Staffed by 15 full time employees, Hamilton continues to be our operational hub.

A STRONG PRESENCE IN OUR NATION'S CAPITAL

Cardus's Ottawa office will be led by Ray Pennings, Executive Vice President and Co-Founder of Cardus, who moved from Calgary in January 2016. Ray brings deep relationships on the Hill and has a reputation as a winsome and sophisticated pundit. Joining him will be Canada's lead writer on faith in our common life, Peter Stockland. Prior to his work with Cardus, Peter served as editorial vice president of *Reader's Digest*.



We've kept busy this year producing new research on a variety of topics such as palliative care, city planning, payday loans, education, and family.

DOWNLOAD OUR REPORTS AT WWW.CARDUS.CA



Dear friends of Cardus,

In a rapidly changing world where institutions are often here today and gone tomorrow, it's important that even as we celebrate fifteen years of Cardus's faithful presence, we don't take its institutional existence for granted. It wasn't inevitable that an institution like Cardus would come to be in 2000, nor that it will continue to be in 2020 and beyond. It took and will continue to take imagination, vision, support, and a lot of hard work from a lot of people.

But as a Board we're confident. We know that the Cardus team has imagination and work ethic in spades, that their support networks continue to grow and extend into new communities, and that they are committed and able to building a durable legacy as they look hopefully to the work of the future. We also know that we, as the Board, have been strategically set in place to help protect Cardus's mission to renew North American social architecture and are an increasingly important part in Cardus's institutional character and in helping them achieve longevity.

As we work to shepherd Cardus in reaching the goals laid out in their strategic 2020 vision, we've been encouraged by the increased capacity and growth Cardus has already seen. Their established research programs in education, social cities, and work and economics are now welcoming the additions of research "labs" in health and law. The Cardus team has added new capacity with researchers, web developers, designers, and communications experts to help build up the rigors of Cardus research and ensure that they are meeting the right people in the right places at the right times. Their publications, Comment and Convivium, continue to increase their reach and be a source of engaging and thoughtful commentary read by some of the most influential leaders in North America.

And in regard to the Board, the addition of members with expertise and high-level networks in government, business, and philanthropy continues to ensure not only that Cardus's work fulfills its mission at the highest possible calibre, but also that it is being placed in front of the individuals and groups who can bring change. One of the things we find so animating about Cardus, its leadership, and its team is their bold desire to be the "go-to" source of Christian social thought and analysis for leaders in North America. Whether it's urban planning, school choice, union capacity, end-of-life care options, or the rule of law, Cardus wants to show that 2,000 years of Christian social thought is actually still quite cutting edge. And what's more, they work in all these areas in a way that they can be overheard by the people who aren't already part of their choir.

As our society changes—new political parties come and go, policies are made and revised, and yes, even as institutions rise and fall—it's with a humbling sense of gratitude and a confident pride that we see another layer added to the Cardus legacy, shared in the pages before you. I hope the work challenges and inspires you, and I hope you will join us as a part of this change.



Marilyn Dykstra
2015-2016 CHAIR - CARDUS BOARD OF

Board of Directors

- ROY BOTMA
- MARK CAMERON
- GEOFFREY COWPER
- IAN DE WAARD
- MARILYN DYKSTRA
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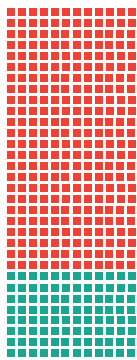
WORK AND ECONOMICS



Strong social architecture relies on sound economic architecture. And that relies on good work and a robust use of capital within markets that are **free and fair**. Our work and economics program explores these themes and makes the **connection between a vibrant economy and a vibrant society**.

From 1999-2005 the amount of payday loan stores grew by

149%
IN TORONTO, VANCOUVER
AND WINNIPEG



**BANKING
ON THE
MARGINS**

In February 2016 Cardus released new research on Payday Lending in Canada. Cardus's Banking on the Margins project seeks to develop market-driven solutions to provide alternatives to high-interest pay day loans with predatory lending terms.

BUILDING MEANING

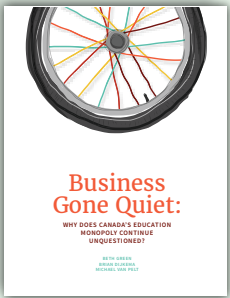
The Building Meaning Project seeks to reframe our understanding of the trades and to make the connection between the dignity of working with one's hands, good jobs, and a healthy Canadian economy.

CURRENT FOCUS

- A series of nationwide interviews with industry and government leaders (2014)
- Regional roundtables for policy development (2014)
- Media connections and coordinated efforts to change narratives and influence opinions (2014-15)

BUSINESS GONE QUIET

In April 2016 Cardus released a new research paper on business and education. Canadian businesses tend to be leading players in public policy debates, pushing governments to ask hard questions about costs and efficacy...except in K-12 education. The business community is virtually silent on an issue to which governments dedicate more money than any other service save health. This report asks, Why?



BRIAN DIJKEMA

PROGRAM DIRECTOR, WORK AND ECONOMICS

Brian is a leading contributor to public debate on the place of labour, markets, and capital in North American society. He regularly makes presentations on Parliament Hill; and his contributions are printed in newspapers and periodicals across Canada; and he is regularly asked to speak to industry and professional associations on labour, competitiveness, and economic trends.

PORTFOLIO

Tuning Up Ontario's Economic Engine: A Cardus Construction Competitiveness Monitor Brief (2015)

The Building Meaning Project Paper and Recommendations (2014)

Canada's New Industrial Revolution (2014)

The Other Side of Economics (2014)

An Enabling Economy (2014)

Competition and Cooperation (2013)

College of Trades: An Impossible Institution (2011)

Why Is Construction So Expensive in Ontario? (2008)

Working Mobile: A Study of Labour Mobility in Canada's Industrial Construction Sector (2006)

Buying a Labour Monopoly? (1998)

IN THE MEDIA

Canada goes into "industrial revolution" head on



DAILY COMMERCIAL NEWS

Why pay more for infrastructure?

NATIONAL POST

Making public housing dollars go further

TORONTO STAR

Why We'll Never Be Free of Payday Lenders

THE HUFFINGTON POST

EXPLORATION

WHERE WE'RE GOING

What is the role of family and community structure on economic outcomes?

Can markets and unions survive without religion?

SOCIAL CITIES



What makes a good city? How do we get there?

Our Social Cities program advances answers to these questions through integrating work on a variety of social infrastructure project areas. A good city requires that all of the resources within and around them contribute to the common good. Human and institutional dynamics are critical to this thriving. We need to understand more clearly how they are changing and why.

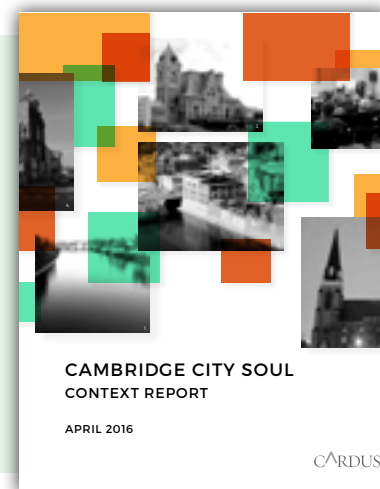
THE HALO PROJECT



The Halo project seeks to assess the economic impact of approximately eighty faith communities, of differing faith traditions, in the city of Toronto, with findings published in print and online. Churches and faith communities of various traditions have a great deal to offer to society and to the common good. Typically, these contributions have focused on qualitative contributions that congregations make to the cultural, spiritual, and social well-being of the communities that surround them. Few studies, however, have assessed these contributions in quantitative monetary terms. Even fewer, qualitative or quantitative, have begun to explore how these realities might create a space for faith communities at the social policy table.

CAMBRIDGE CITY SOUL

While we are more accustomed to thinking about our physical infrastructure—bridges, roads, sidewalks, and water supply—our communities, by their very nature, comprise the social infrastructure of our cities. Cambridge, Ontario is no different than any other city in this regard. The Cambridge City Soul project is endeavouring to explore the potential to increase the capacity of the social infrastructure of Cambridge through the development of institutional connections between city planning and the 130 or so faith based organizations (FBOs) that are based in Cambridge.



CITY SOUL

Faith institutions have long played a critical role in the social fabric of vital cities. Yet, municipalities and faith-based organizations often lack a common language and the knowledge of how to best engage one another. City Soul uses original research and community-based leadership groups to help simplify the process and highlight the value of working together

PORTFOLIO

Increasing Our Ability to Evaluate Complexity (2015)

Innovations in Mental Health Housing (2014)

Is Social Capital Measurement Still Relevant? (2014)

Renewing Canadian Public Policy: Can Subsidiarity Provide the Framework? (2014)

Strengthening Vital Signs Through Urban Religious Communities (Calgary City Soul) (2014)

Calgary City Soul (2011)

A Canadian Culture of Generosity (2009)

Toronto the Good (2008)

URBAN SOCIAL STRUCTURES

We are leading a research program that explores new ways of understanding and measuring the social resources (e.g., trust and a sense of belonging) we hold among ourselves—what is sometimes called social capital. This involves collecting primary data on a random sample of nearly three hundred people in the city of Hamilton.

– Preliminary results (2015)

IN PUBLIC

Invited expert reviewer for the City Resilience Index project. Rockefeller Foundation, New York and ARUP, London. March, 2015.

Invited keynote. “Social Infrastructure and Municipal Leadership,” Federation of Canadian Municipalities, Green Municipal Fund Annual General Meeting. June, 2015. Edmonton, AB.

Keynote speaker and workshop leader. “Social Capital and Social Networks.” Neighbours and Neighbourhoods National Conference, Tamarack Institute. June 8-10, 2015. Hamilton, ON.



MILTON FRIESEN

PROGRAM DIRECTOR, SOCIAL CITIES

Milton has served as an elected municipal councillor and is nearing completion of a Ph.D. at the School of Planning, University of Waterloo, that reflects his interests in complexity and proposes improvements for measuring the social capital of cities.

EDUCATION



Cardus Education exists to provide **reliable, credible data** for non-government types of education.

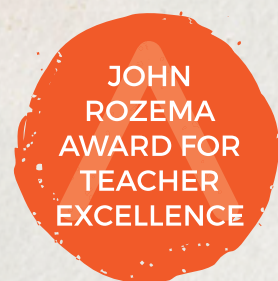
WHY? Because the opportunity for non-government schools to operate freely is not something that we can take for granted. And because, for those supporting non-government education and wanting to measure it, gut instinct is no longer good enough.



DR. BETH GREEN

PROGRAM DIRECTOR, EDUCATION

Dr. Beth Green is a graduate of Oxford, Cambridge, and London Universities, and is a prize-winning scholar with an international reputation for her expertise in Christian school ethos, leadership, and management; teaching and learning; and social theory in education.



The John Rozema Teaching Excellence Award recognises excellence as an ongoing investment into the life of a Christian school community and a positive public contribution to the common good. Being shortlisted for the John Rozema Teaching Excellence Award is an indication of a particular educator or school community's reputation for giftedness and excellent practice.

Cardus Religious Schools Initiative



The Cardus Religious Schools Initiative at Notre Dame carries out research into school effect and the impact of attending independent and religious schools on academic outcomes and the vocational, social, and civic development of graduates. It regularly publishes research reports; the key publications this year were:

- Religious Schools, Gender Roles, and College Choices
- Homeschooling and Young Adult Outcomes: Evidence from the 2011 and 2014 Cardus Education Survey
- Variations in School Sector Advantages: Degrees, Earnings, and College Majors

TOWARD A WARMER CLIMATE



Toward a Warmer Climate for school-sector diversity showcases a distinctive methodology for doing public policy in North America. Cardus has commissioned research into the impact that school sector has on education outcomes and invited sector leaders to explore what greater diversity in education might look like today in Ontario.

- Toward a Warmer Climate stakeholder event, November 5, 2015
- Policy paper released November 2015

PORTFOLIO

Comment Feature Essay: Education and Inequality: Private Education Is a Public Good (2015)	Cardus Education Survey (2011)
Toward a Warmer Climate for Ontario's Private Schools (2014)	The California Table: Connecting Education and Culture (2007)
Journal of School Choice: Special Issue (2012)	Faithful and Fruitless in Ontario: Status Quo in Education Policy (2007)
Private Schools for the Public Good (2014)	Cardus Religious Schools Initiative at Notre Dame
Cardus Education Survey (2012)	

EXPLORATION

WHERE WE'RE GOING

Excellence in Education – what does excellence in teaching and learning look like in Christian schools, and how should we celebrate and promote it?

Business and Education – how do leading business associations in Canada engage with delivery models for K-12 Education?

Canada 2016 – surveying the next cohort of Canada's independent school sector graduates.



How to Break Ontario's Monopoly on Education



Taxpayers and Students Win with School Choice

You Have Nothing to Fear From Religious Schools



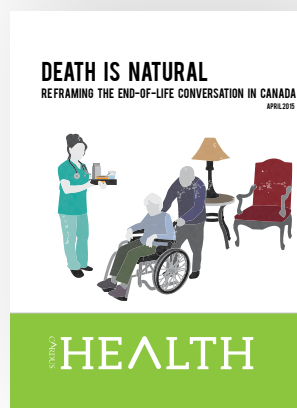
Ontario's education system needs a re-think and Sir Michael Barber is the man to do it



Canada's monolithic education systems are falling short

Data shows that Canadians prefer to have a **natural death**: death from natural causes, in an intimate environment, surrounded by natural caregivers.

End-of-life care is a social architecture issue and not just a health-care system issue, but one requiring a variety of interconnected institutions as part of a continuum of care.



- **Death Is Natural: Reframing the End-of-Life Conversation in Canada** (2015)
- **Public Opinion Poll: End-of-Life Care in Canada** Nanos Research (2015)
- **Pallium Canada Conference** Ottawa (2015)
- **Canadian Hospice Palliative Association Conference** Ottawa (2015)

EXPLORATION

WHERE WE'RE GOING

Making it practical – Submissions to provincial budgeting process identifying specific incremental steps to facilitate change

Raising awareness – Convening conversations with diverse organizations doing isolated work in order to develop synergies and leverage scattered ideas into a coherent program change



RAY PENNINGS

EXECUTIVE VICE PRESIDENT

Ray has long experience in Canadian industrial relations, as well as public policy, political activism, and political affairs generally. He has headed several of Cardus's largest research projects over the years and serves as the interim Health program director.

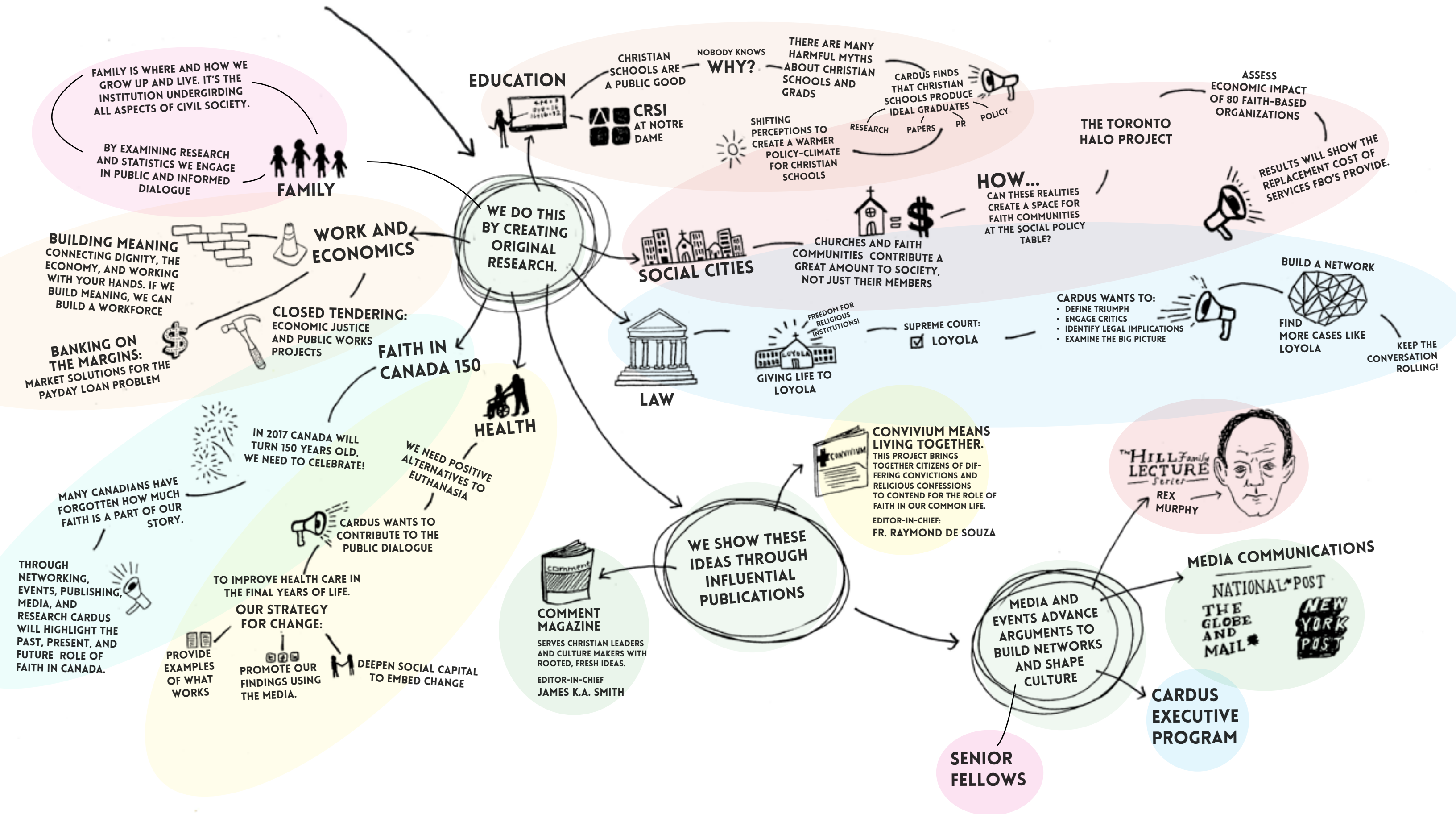


End-of-life care failing Canadians
TORONTO SUN

Opinion: Time for mature conversation about the end of life
THE VANCOUVER SUN

Stronger Together grant (2015)
stronger together grants.ca

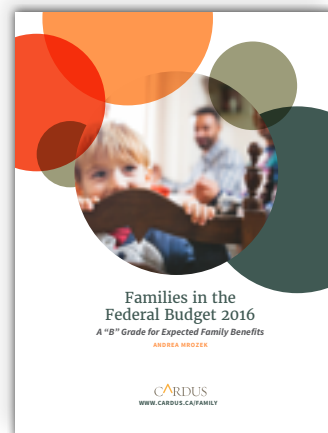
We're sick of 'broken' health care
The London Free Press



FAMILY

Cardus Family seeks to examine and present research, statistics and grounded public dialogue about family.

Family is where and how we grow up, something intensely private and personal. It's also the bulwark of civilization, the institution undergirding other aspects of civil society. In both cases, we can no longer take family for granted. Cardus Family aims to counter the prevailing public dialogue about family diversity and replace it with concern for family stability. Family is the first microcosm of the broader world that we ever understand; it is where we learn norms, cooperation and values. We aim to compile and create research to tell a compelling story about the importance of stable families for children, parents and the broader society.



ANDREA MROZEK

PROGRAM DIRECTOR, CARDUS FAMILY

Prior to joining Cardus, she was the Executive Director at the Institute of Marriage and Family Canada where she wrote and spoke about marriage, child care, women's issues and how family life affects the economy, and vice versa. She is the author of a number of influential pieces including *Private Choices, Public Costs: How Failing Families Cost Us All* about the national public costs of family breakdown, and *The Cost of a Free Lunch: The Real Costs of the Pascal Early Learning Plan for Ontario*. Her opinion pieces have appeared in the *National Post*, *Globe and Mail*, *Vancouver Sun*, *Calgary Herald*, *Montreal Gazette*, *Toronto Sun* and the *Ottawa Citizen*, among others, and she's frequently a guest on TV and radio shows across Canada. Born in Toronto, Andrea has a Master of Arts in History from the University of Toronto.

EXPLORATION

WHERE WE'RE GOING

The **Good Marriage Advantage** carefully chronicles the advantages a good marriage bestows on physical and psychological health. This major paper not only showcases the appropriate research, but helps us to understand why this is the case.

Finally, **Employer Practices in Caregiving** aims to examine the work aspirations of Canadians in conjunction with care obligations of children and/or parents. How far from parents/children do Canadians live? Would Canadians consider altering their work in favour of greater proximity to family and taking on more care obligations? Would Canadians consider leaving employment to take on care obligations? How does this vary by age, ethnicity? And what can employers in various sectors learn from this?



THE CANADA FAMILY LIFE PROJECT

Cardus Family launched with **The Canada Family Life Project** on June 1st. Canadians place a high value on family. Yet a number of obstacles threaten their ability to achieve the family lives to which they aspire. Nanos Research reveals a number of gaps between Canadians' realities and their expectations, especially regarding children and child care, the role of marriage, and care for aging parents and the elderly.

PORTFOLIO

Busting income splitting myths (2014)

Canadian Daycare Desires (2013)

Interviewing Dr. Gordon Neufeld (2013)

Nurturing children: why "early learning" doesn't help (2012)

A Québec Family Portrait (2011)

Private choices, public costs. How failing families cost us all (2009)

The cost of a free lunch: the real costs of the Pascal Early Learning Plan for Ontario (2009)

Community is not a liberal word: Without strong families positioned within strong communities, the size of the state will remain bloated and unwieldy (2009)

NATIONAL POST

Canadians Want More Children. Why Aren't They Having Them?

NATIONAL NEWSWATCH

Get the TV Out of the Bedroom and Put it in the Basement: Canada Needs More Children Says Recent Survey

TORONTO SUN

Quebec Daycare Taking a Toll on Kids Help Families Grow by Reducing Costs

OTTAWA CITIZEN

Full-day Kindergarten: Put Away the Pom-poms



Cardus Family Study Reveals Canadian Support for Marriage Weakening

THE GLOBE AND MAIL

Letting Families Keep More of their Money is Good Policy

FINANCIAL POST

Scandinavian Unexceptionalism



In honour of Canada's 150th birthday, Cardus will launch faith in Canada 150—A multi-faceted, public celebration that seeks to rejuvenate an understanding of the central place of religion in the formation and continued flourishing of our great nation.

EVENTS

ALLIANCE 150

Alliance 150 is an open network of groups, individuals, and organizations from across the country who are working together to make the most of Canada's sesquicentennial in 2017. Kickstarted by community foundations across Canada, Alliance 150 is promoting action, engagement, and impact around Canada's 150th. Faith in Canada 150 is an enthusiastic and active participant in Alliance 150.

FAITH ALLIANCE 150

A series of gatherings of religious and lay leaders in major centres across the country, designed to encourage religious communities to actively participate in the overall Canada 150 celebrations and to collaborate on unique efforts that tell the story of faith in Canada.

DECEMBER 31, 2016 (TORONTO)

This definitive moment will gather leaders from the great religious traditions in Canada and all sectors of society together to usher in the new sesquicentennial year and celebrate the formal beginning of our country's 150th birthday and the launch of Faith in Canada 150's 2017 initiatives.

THE MILLENNIAL GATHERING

(June 28-30, 2017, Ottawa)

A national conference of young Canadians aged 18-34, themed *Be Not Afraid: Living Together in Difference*, will be tasked with charting a way to carry faith and robust pluralism forward for the emerging generation.

CANADA DAY CELEBRATIONS

(July 1, 2017, Ottawa)

"SACRED SPACE" EXHIBITION

(June through September 2017)

A series of commissioned photographic exhibitions on Sacred Spaces displaying the works of gifted Canadian photographers. These exhibitions will capture the sacred in native longhouses, churches, synagogues, mosques, temples, and other spaces that capture the spiritual imagination and draw people into faith and prayer.

A CANADIAN CHRISTMAS

(December 2017, Vancouver)



GREGORY PENNOYER

PROGRAM DIRECTOR

Gregory Pennoyer brings a wealth of experience in the design, funding, and implementation of creative large-scale programs. He has been a leader in the not-for-profit world since 1993, holding a senior-level position at a major national charity. He has led projects in publishing, the arts, and the digital world.



DR. ANDREW BENNETT

CHAIR OF THE CABINET OF CANADIANS

Dr. Bennett was Canada's first Ambassador for Religious Freedom. He comes to Cardus with an extensive educational background in history, political science, and religious studies. He holds a Bachelor of Arts in History from Dalhousie University, a Master of Arts in History from McGill University, and a Ph.D. in Political Science from the University in Edinburgh. Dr. Bennett is a leader for religious communities in both celebrating and encouraging the importance of faith in our common life.

RESEARCH

SPIRITED CITIZENSHIP

(Autumn 2017, Winnipeg)

A national conference of academics whose scholarly work contributes to faith in Canada's public life. Spirited Citizenship will explore the contributions of faith to a flourishing society, examining a range of themes such as social cities, social justice, education, work and economics, and immigration. The national conference will be the culmination of a number of preparatory collaborations that will take place across the country.

PUBLISHING

A NATIONAL POETRY PRIZE

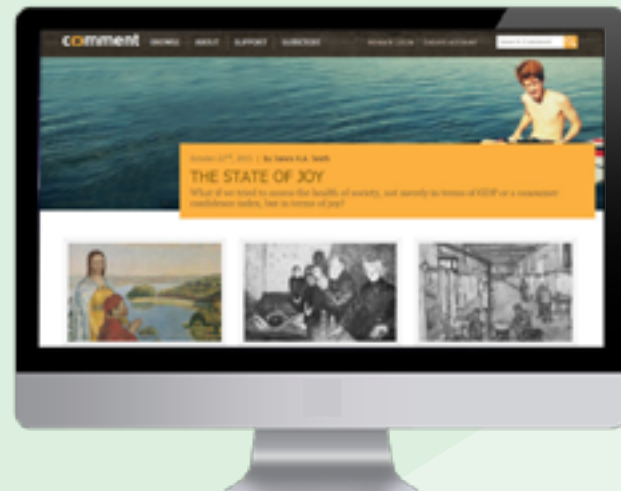
This poetry prize of \$25,000 (second largest in Canada) will, in partnership with leading literary institutions and publishers, inspire Canada's greatest poets to reflect the place of faith in our common life, past, present, and future.

THREAD OF 1,000 STORIES

This program will seek out and publish across a variety of platforms daily stories of faith in the common life of Canadians. The stories will be submitted through our website by individual contributors and gleaned by our Faith in Canada 150 team from Canadians coast-to-coast.

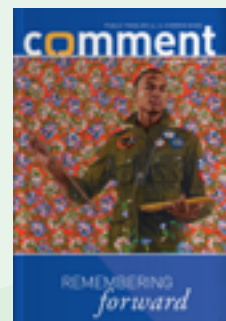


Comment isn't just a magazine, it's a movement. And we're excited by the signs that this movement is gaining **momentum**.



More people than ever can now enjoy us online. The past year saw the launch of a **brand new website**. The form of online reading is finally on par with our stellar content.

More work has been done to create a beautiful and engaging print publication. Each issue is not only packed with insightful, thought-provoking articles, but is also an aesthetic delight.



More people are following us than ever. Our social media, print, and online following is steadily growing, and more people throughout North America are excited by the fresh voice *Comment* brings to the table.

**PRINT
SUBSCRIBERS**

1500

**TWITTER
FOLLOWERS**

3000

**FACEBOOK
FOLLOWERS**

1500

THE MOMENTUM OF OUR MOVEMENT CONTINUES.

More readers are meeting *Comment* for the first time. The *Comment Reader*, a “best of” collection, was published this summer and is currently in the hands of some of the most influential Christian leaders across North America.



IMPACT | ENDORSEMENTS

“Bring it on. As a minister deeply embedded in public life, your magazine is crucial to me, and many others. And even more, our Christian banner must fly as it did for Martin Luther King Jr, Richard John Neuhaus, Stanley Hauerwas, Dietrich Bonhoeffer, and we must speak from within our religiously centered posts, and our Christ-centered public profession will make a difference. Conservative evangelicals have no legitimacy anymore in the public square. But that can and must change. We are doing this quietly, but we must write about our quiet presence in the halls of power, and in the place of public opinion. We must be like Joseph, in the court of the king, helping him to see his need for Yahweh. Thanks for your time and your devotion to the greater good of humanity.”

—Peter Milner
Chaplain, North Carolina State Senate

EXPLORATION WHERE WE'RE GOING

Comments newest issue *The Rule of Law, The Way of Love* addresses current issues of law and order. In light of events in Ferguson, Baltimore, and Chicago the goal with this issue is to understand and critique how law is legislated, enforced, and administered by looking at the law-like nature of creation itself.

This summer 2016, *Comment* will be looking at the pervasive role of technology in modern life, but don't expect the same old treatment. We've got an interesting angle up our sleeves.

For fall of 2016 we'll be looking at Food. When you slide something over the scanner at your local grocers, what is the complicated chain of events that have enabled such an act? We're interested to find out more of the complex infrastructural ecosystems that move our food from the farm to the table.



JAMES K.A. SMITH
EDITOR-IN-CHIEF, *COMMENT*

Dr. Jamie Smith is a professor of philosophy at Calvin College, and Senior Fellow at Cardus. Jamie is the author of many books, including, most recently, *How (Not) to be Secular: Reading Charles Taylor*. He speaks widely across North America and around the world, and his work is featured in publications such as the *LA Review of Books*, *First Things*, and the *New York Times*.

Convivium equips thoughtful Canadians with the resources they needed for living together in a world of religious pluralism.

Whether it's rethinking our commodity-obsessed culture, questioning the role of religious dress in public life, or tracing the roots of Canadian Law back to the Magna Carta, *Convivium* continues to be the premiere voice of faith in our common life.



BE NOT AFRAID

An Evening with George Weigel. The biographer of John Paul II sat down with Father Raymond de Souza to discuss conversation, conviviality, and calling.



RAYMOND J. DE SOUZA

EDITOR-IN-CHIEF, *CONVIVIUM*

Father Raymond J. de Souza is the Editor-in-Chief of *Convivium*, chaplain at Newman House (the Roman Catholic centre at Queen's University), a parish priest, and a Cardus Senior Fellow, in addition to writing for the *National Post* and *The Catholic Register*.



PETER STOCKLAND

PUBLISHER, *CONVIVIUM*

SENIOR WRITER, *CARDUS*

Prior to joining Cardus Peter Stockland was vice president of English-language magazines for Reader's Digest Magazines Canada Ltd. He is a former editor-in-chief of the *Gazette* newspaper in Montreal, a former editorial page editor of the *Calgary Herald* newspaper and has worked as a journalist throughout Canada during his thirty-year career in the media.

PETER STOCKLAND ON THE AGENDA WITH STEVE PAIKIN

BALANCING RELIGION AND SECULARISM

Should Canadians be debating the proper place of religion in our society, or should elected officials be dealing with these issues instead?



CONVIVIUM HAS PUT OUT SOME GREAT ARTICLES

HERE ARE A FEW FAVOURITES:

Closets, Covenants, and Community
Ashley Chapman

Regaining the Human
Christine Jones

Magna Carta versus Canadian Charter
Janet Epp Buckingham

Where to Now, Saint Peter?
Margaret Somerville and Charles Lewis

What Changed Was the World
Link Byfield with Peter Stockland



Get *Convivium* and *Comment* on iPad.



CARDUS LABS

CARDUS*U

Being serious about the renewal of social architecture, Cardus consciously invests in next-generation leadership. We maintain connections with a strong alumni of interns who are flourishing in their present vocations. In 2014-15 we explored a pilot program of intensive leadership development, a residency and curriculum project for the cultural leaders of tomorrow. Cardus continues to experiment with diverse strategies to identify and develop the next generation of cultural entrepreneurs.



LAW

The legal sphere has a disproportionate influence in shaping social architecture. Identifying and following cases that are likely to have long-lasting impact, encouraging and networking others who might make constructive legal interventions; engaging and publishing legal research that identifies significant trends and their implications; and convening occasional conferences of lawyers and legal scholars are among the strategies that Cardus employs in this sphere.



EVENTS

The Hill Family Lecture Series

So much of our public dialogue is marked by debate over technical matters, parsing what percent of what to spend on that. The Hill Family Lecture Series examines the footings of our conversations, asking, on what grounds should we do as we do, and why? And because we ask questions of such size and nature, we cannot help but talk about questions of faith. The lecture series is named after the Hill family, leaders in Canadian business and public life for more than a century.



CARDUS EXECUTIVE PROGRAM

The Cardus Executive Program is an event run concurrently with the Manning Centre's annual networking conference, attended by an intimate group of Canadian business leaders who are committed to articulating a Christian worldview in the public square.



EVENTS



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	2015	2014
ASSETS		
CURRENT		
Cash	708,257	412,017
Accounts Receivable	95,281	122,313
Government Remittances Recoverable	25,913	20,839
Prepaid Expenses	<u>68,047</u>	<u>25,409</u>
	897,498	580,578
Capital Assets (Note 3)	<u>777,416</u>	<u>701,896</u>
	<u>\$ 1,674,914</u>	<u>\$ 1,282,474</u>
LIABILITIES		
CURRENT		
Bank Loan (Note 4)	-	11,500
Accounts payable and accrued liabilities	99,471	285,628
Deferred revenue (Note 5)	450,000	145,088
Current portion of long term debt	<u>18,080</u>	<u>309,000</u>
	567,551	751,216
Long term debt (Note 6)	<u>440,682</u>	<u>-</u>
	<u>1,008,233</u>	<u>751,216</u>
NET ASSETS		
Invested in capital assets	318,653	392,897
Unrestricted net assets	348,028	138,361
	<u>666,681</u>	<u>531,258</u>
	<u>\$ 1,674,914</u>	<u>\$ 1,282,474</u>

CONSOLIDATED STATEMENT OF OPERATIONS

	2015	2014
REVENUE		
DONATIONS	\$2,691,095	\$1,728,660
Activity Income	529,530	796,241
Service Fees	10,207	-
Reimbursements	13,651	5,214
Rental income	47,488	57,318
Foreign exchange gain (loss)	<u>(31,554)</u>	<u>(25,633)</u>
	<u>3,260,417</u>	<u>2,561,800</u>
EXPENSES		
Amortization	32,153	23,844
Bank charges and interest	34,205	21,927
Event expenses	144,517	172,091
Human resources	2,153,129	1,625,725
Interest on long term debt	12,719	9,270
Marketing and promotion	195,468	177,229
Meals and entertainment	39,849	31,291
Meeting expenses	12,205	6,079
Office expenses and miscellaneous	105,594	100,889
Professional fees	34,517	20,065
Rent and utilities	79,001	57,934
Telecommunications	19,748	19,664
Travel	<u>261,889</u>	<u>234,802</u>
	<u>3,124,994</u>	<u>2,500,810</u>
EXCESS OF REVENUE OVER EXPENSES FOR YEAR	<u>\$ 185,423</u>	<u>\$ 60,990</u>

OUR TEAM



HAYLEY LOCKREM
Development Coordinator



KATHRYN DE RUIJTER
Graphic Designer



DOUG SIKKEMA
Senior Researcher



GREGORY PENNOYER
Program Director, Faith in Canada 150



ALMUT SWEET
Controller



BETH GREEN
Program Director, Education



BRIAN HARSKAMP
Senior Director, Philanthropy and Finance



ANDREW BENNETT
Chair, FC150 Cabinet of Canadians



MILTON FRIESEN
Program Director, Social Cities



RAY SAWATSKY
Director of Stakeholder Relations



MICHAEL VAN PELT
President



STEPHANIE SCHOENHOFF
Researcher



ANDREA MROZEK
Program Director, Family



REJ AYDALLA
Web Developer/
Technical Coordinator



RAY PENNINGS
Executive Vice President



PETER JON MITCHELL
Senior Researcher



KIRA LODDER
Graphic Designer



PETER STOCKLAND
Senior Writer



SIBY VARGHESE
Story Outreach Coordinator,
FC150



DANIELLE BURGSM
Operations Coordinator



JAMES K.A. SMITH
Editor-in-Chief, *Comment*



RAYMOND J. DE SOUZA
Editor-in-Chief, *Convivium*



ELOISE CATAUDLLA
Communications Strategist



MARY-ANNE VAN SLINGERLAND
Events Coordinator



SARAH FOSTER
Administrative Assistant



BRIAN DIJKEMA
Program Director,
Work & Economics



DAN POSTMA
Director of Operations



RACHEL DEBRUYNE
Intern



BETTINE NOORLAND
Accounting Co-op

The Cardus Senior Fellows are a network of recognized experts in a wide range of disciplines.

Cardus Senior Fellows are part of our advance scouting team; pioneers and leaders in their fields. They bring specialized expertise and capacity to our research projects, networks, and events. Cardus provides the benefits of an institutional framework within which they can write about and speak on key topics within their specialty.



PAUL
BATES



STANLEY
CARLSON-THIES



JONATHAN
CHAPLIN



ELEANOR
CLITHEROE



RAYMOND
J. DE SOUZA



JANET EPP
BUCKINGHAM



MILTON
FRIESEN



RAY
PENNINGS



JOHN
SEEL



DAVID
SIKKINK



JAMES K.A.
SMITH



PETER
STOCKLAND



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VAN PELT



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BENNETT



PAUL
WILLIAMS